

AFSHAN NAVEED

Partner at Dentons Canada LLP and Benchers of the Law Society of Alberta. A trusted strategic advisor with extensive experience leading complex insolvency and restructuring matters, and committed to advancing the profession and community through governance, mentorship, volunteer leadership and pro bono service.

SELECTED PROFESSIONAL EXPERIENCE

Dentons Canada LLP, Calgary, Alberta (June 2012 – present)

Partner (2020–present); Associate (2013–2019); Articling Student (2012–2013) – Insolvency and Restructuring / Commercial Litigation

- Advise debtors, lenders, court-appointed officers, creditors and other stakeholders in complex insolvency and restructuring proceedings under the *Companies' Creditors Arrangement Act* and the *Bankruptcy and Insolvency Act*.
- Act as lead counsel in receiverships, bankruptcies, restructurings, commercial foreclosures, debt recovery matters and related commercial disputes.
- Develop and implement strategic restructuring and recovery solutions for businesses facing financial distress and other transformative events.
- Negotiate and document complex commercial transactions, including asset sales, stalking horse transactions, forbearance agreements, credit facilities, security arrangements and settlement agreements.
- Represent clients before all levels of court in Alberta, including the Alberta Court of Justice, Court of King's Bench and Court of Appeal, and conduct examinations for discovery, cross-examinations and enforcement proceedings in complex commercial litigation.

GOVERNANCE & REGULATORY LEADERSHIP

Law Society of Alberta – Benchers (February 2025 – present)

- Board member serving on seven committees: Audit & Finance, Assurance Fund Adjudications, Complaint Dismissal Appeals, Conduct, Credentials and Education, Practice Review, and Trust Safety.
- Adjudicate conduct, admissions, reinstatement and regulatory matters; conduct Mandatory Conduct Advisory Meetings; draft written decisions applying procedural fairness and professional standards.

Pro Bono Law Alberta – Director (February 2026 – present): governance oversight and strategic direction for Alberta's leading provider of pro bono legal services.

CPLED Appeal Committee – Committee Member (June 2024 – present): adjudicate appeals arising from the Practice Readiness Education Program.

Calgary Police Discovery Centre (formerly YouthLink) – Director (2016 – June 2025); Past Chair (2024–2025), Chair (2021–2024), Secretary (2016–2021): led the Board in strategic planning, governance and stakeholder engagement for a youth education and public safety charity.

COMMUNITY LEADERSHIP & VOLUNTEER EXPERIENCE

- **Pro Bono Law Alberta** – Civil Claims Duty Counsel / Queen's Bench AMICUS volunteer lawyer (2012–2023)
- **Calgary Transit Public Safety Citizen Oversight Committee** – Lay Member (2015–2022)
- **CBA Insolvency Sub-Section (Alberta South)** – Chair (2020–2021); Executive Committee (2015–2021)
- **IWIRC, Western Canada Chapter** – Director (2016–2018)
- **Calgary Immigrant Women's Association** – Director (2011–2013)

PUBLICATIONS AND PRESENTATIONS

- Afshan Naveed & Paul Fedoroff, "Whose Privilege Is It, Anyway? A Review of Solicitor-Client Privilege in the Context of Insolvency Proceedings," *Annual Review of Insolvency Law 2025* (Toronto: Thomson Reuters, 2026).
- "Panel K: Do Equitable Remedies Have a Place in Canadian Insolvency Law?" Annual Review of Insolvency Law Conference (February 2025).
- "Ethical Considerations in Insolvency: Navigating Complex Challenges with Integrity," IWIRC Western Canada Spring Conference (June 2023).
- "Rehabilitating a Distressed Corporation: Restructuring Options under the BIA, CCAA and CBCA," LESA (March 2023).
- "A Decade of CCAA Filings," Annual Review of Insolvency Law Conference (February 2022).
- "Let's Chat About Diversity & Inclusion," Internationally Trained Lawyers Network (February 2021).

EDUCATION

- Certificate of Qualification, National Committee on Accreditation (2012)
- Diploma in Legal Practice (2008) and LL.B. (2006), University of Edinburgh Law School
- B.A., University of Calgary (2002)

PROFESSIONAL MEMBERSHIPS

Law Society of Alberta (Barrister and Solicitor, admitted August 2013); Law Society of Scotland (Solicitor, admitted September 2009; Roll of Solicitors 2011–present); Canadian Bar Association and Calgary Bar Association (since 2012); IWIRC (since 2013); Association of Women Lawyers (since 2023).

LANGUAGES AND INTERESTS

Languages: English, Punjabi and Urdu (all fluent). **Interests:** Board games, weightlifting, field hockey.